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## Managerial and Cost Accounting Exercises IV

Larry M. Walther; Christopher J. Skousen



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## Problem 1

Amsterdam Corporation produces medical grade isotopes. The isotopes are produced in a single continuous process and Amsterdam uses the weighted-average process costing method of accounting for production.

The production process requires constant utilization of facilities and equipment, as well as direct labor by skilled technicians. As a result, direct labor and factory overhead are both deemed to be introduced uniformly throughout production.

Amsterdam Corporation prepared the following "unit reconciliation" for the month of April:

UNIT RECONCILIATION


The above beginning work in process inventory had an assigned cost of $\$ 4,500,000$, divided between direct materials (50\%), direct labor (30\%), and factory overhead (20\%).

Additional costs incurred during April were $\$ 15,000,000$, divided between direct materials ( $15 \%$ ), direct labor (20\%), and factory overhead (65\%).

Prepare a schedule showing the calculation of cost per equivalent unit.

## Worksheet 1

COST PER EQUIVALENT UNIT:

CONVERSION


## Solution 1

## COST PER EQUIVALENT UNIT:

| Beginning Work in Process | TOTAL COST |  | DIRECT MATERIALS |  | CONVERSION |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | DIRECT LABOR | FACTORY OVERHEAD |  |
|  | \$ | 4,500,000 |  |  | \$ | 2,250,000 | \$ | 1,350,000 | \$ | 900,000 |
| Cost incurred during period |  | 15,000,000 |  | 2,250,000 |  | 3,000,000 |  | 9,750,000 |
| Total cost | \$ | 19,500,000 | \$ | 4,500,000 | \$ | 4,350,000 | \$ | 10,650,000 |
| Equivalent units |  |  | $\doteqdot$ | 15,150 | $\div$ | 14,250 | $\div$ | 14,250 |
| Costs per equivalent unit |  |  | \$ | 297.03 | \$ | 305.26 | \$ | 747.37 |
|  |  |  |  |  |  | $\$ 1,05$ |  | $\Omega$ |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |



## Problem 2

Amsterdam Corporation produces medical grade isotopes. The isotopes are produced in a single continuous process and Amsterdam uses the FIFO process costing method of accounting for production.

The production process requires constant utilization of facilities and equipment, as well as direct labor by skilled technicians. As a result, direct labor and factory overhead are both deemed to be introduced uniformly throughout production.

Amsterdam Corporation prepared the following "unit reconciliation" for the month of April:

## UNIT RECONCILIATION



The above beginning work in process inventory had an assigned cost of $\$ 4,500,000$, divided between direct materials (30\%), direct labor (35\%), and factory overhead (35\%).

Additional costs incurred during April were $\$ 15,000,000$, divided between direct materials (15\%), direct labor (20\%), and factory overhead (65\%).

Prepare a schedule showing the calculation of cost per equivalent unit.

## Worksheet 2

COST PER EQUIVALENT UNIT:

CONVERSION


## Solution 2

## COST PER EQUIVALENT UNIT:




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## Problem 3

Amsterdam Corporation produces medical grade isotopes. The isotopes are produced in a single continuous process and Amsterdam uses the FIFO process costing method of accounting for production.

The production process requires constant utilization of facilities and equipment, as well as direct labor by skilled technicians. As a result, direct labor and factory overhead are both deemed to be introduced uniformly throughout production.

At the beginning of April, 20X7, 7,500 isotopes were in process. During April, an additional 9,000 isotopes were started. 12,000 isotopes were completed and transferred to finished goods.

As of the beginning of the month, work in process was $75 \%$ complete with respect to materials and $50 \%$ complete with respect to conversion costs.

As of the end of the month, work in process was $80 \%$ complete with respect to materials and $60 \%$ complete with respect to conversion costs.

Prepare a "unit reconciliation" schedule that includes calculations showing the equivalent units of materials, direct labor, and factory overhead for April.

## Worksheet 3

## UNIT RECONCILIATION



## Solution 3

## UNIT RECONCILIATION


 International opportunities Three work placements
 I was a construction supervisor in the North Sea advising and helping foremen solve problems

## Problem 4

Amsterdam Corporation produces medical grade isotopes. The isotopes are produced in a single continuous process and Amsterdam uses the weighted-average process costing method of accounting for production.

Below is the company's calculation of cost per equivalent unit for September. During September, the company completed and transferred 12,000 isotopes to finished goods. An additional 6,000 units were still in process at the end of the month. The ending work in process was $70 \%$ complete with respect to direct materials and $30 \%$ complete with respect to both elements of conversion cost.

Prepare a schedule showing the allocation of total cost between finished goods and ending work in process.

## COST PER EQUIVALENT UNIT:



## Worksheet 4

COST ALLOCATION:

|  | EQUIVALENT UNITS |  |
| :--- | :--- | :--- |
|  |  | CONVERSION |
|  | TOTAL COST | DIRECT MATERIALS |
| Transferred to Finished Goods |  | DIRECT LABOR FACTORY OVERHEAD |
|  |  |  |
| Ending Work in Process |  |  |

Total Ending Work in Process

Total Cost Allocation

Solution 4

|  | TOTAL COST |  | EQUIVALENT UNITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | DIRECT MATERIALS | CONVERSION |  |
|  |  |  | DIRECT LABOR | FACTORY OVERHEAD |
| Transferred to Finished Goods | \$ |  |  |  |  |  |
| (12,000 units @ \$1,389.13 each) |  | 16,669,560 | 12,000 | 12,000 | 12,000 |
| Ending Work in Process |  |  |  |  |  |
| Incurred (Material @ \$262.50) | \$ | 1,102,500 | 4,200 |  |  |
| Incurred (Conversion @ \$1,126.63) | $\underline{2,027,934}$ |  |  | 1,800 | 1,800 |
| Total Ending Work in Process | \$ 3,130,434 |  |  |  |  |
|  |  |  |  |  |  |
| Total Cost Allocation | \$ | 19,799,994 |  |  |  |

## "I studied English for 16

ENGLISH OUT THERE years but...
...I finally learned to speak it in just six lessons"
Jane, Chinese architect


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## Problem 5

Amsterdam Corporation produces medical grade isotopes. The isotopes are produced in a single continuous process and Amsterdam uses the FIFO process costing method of accounting for production.

Below is the company's calculation of cost per equivalent unit for September. During September, the company completed and transferred 12,000 isotopes to finished goods. An additional 6,000 units were still in process at the end of the month. The beginning work in process consisted of 6,000 units that were $50 \%$ complete with respect to direct materials and $40 \%$ complete with respect to both elements of conversion cost. The ending work in process was $70 \%$ complete with respect to direct materials and $30 \%$ complete with respect to both elements of conversion cost.

Prepare a schedule showing the allocation of total cost between finished goods and ending work in process.


## Worksheet 5

COST ALLOCATION:

|  | TOTAL COST | EQUIVALENT UNITS |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | DIRECT MATERIALS | CONVERSION |  |
|  |  |  | DIRECT LABOR | FACTORY OVERHEAD |
| Transferred to Finished Goods |  |  |  |  |
| From Beginning Inventory |  |  |  |  |
| Cost in Beginning Inventory |  |  |  |  |
| To complete (Material @ \$217.40) |  |  |  |  |
| To complete (Conver. @ \$1,003.42) |  |  |  |  |
| Started and Comp. (@ \$1,220.82) |  |  |  |  |
| Total Cost to Finished Goods |  |  |  |  |
| Ending Work in Process |  |  |  |  |
| Incurred (Material @ \$217.40) |  |  |  |  |
| Incurred (Conversion @ \$1,003.42) |  |  |  |  |
| Total Ending Work in Process |  |  |  |  |
| Total Cost Allocation |  |  |  |  |

## Solution 5

COST ALLOCATION:

|  | TOTAL COST |  | EQUIVALENT UNITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | DIRECT MATERIALS | CONVERSION |  |
|  |  |  | DIRECT LABOR | FACTORY OVERHEAD |
| Transferred to Finished Goods |  |  |  |  |  |
| From Beginning Inventory |  |  |  |  |  |
| Cost in Beginning Inventory | \$ | 5,850,000 |  |  |  |  |
| To complete (Material @ \$211.36) |  | 634,091 | 3,000 |  |  |
| To complete (Conver. @ \$1,094.12) |  | 2,625,882 |  | 2,400 | 2,400 |
|  | \$ | 9,109,973 |  |  |  |
| Started and Comp. (@ $\mathbf{1 , 3 0 5 . 4 8 \text { ) }}$ |  | 7,832,888 | 6,000 | 6,000 | 6,000 |
| Total Cost to Finished Goods | \$ | 16,942,861 |  |  |  |
| Ending Work in Process |  |  |  |  |  |
| Incurred (Material @ \$211.36) | \$ | 887,727 | 4,200 |  |  |
| Incurred (Conversion @ \$1,094.12) |  | 1,969,412 |  | 1,800 | 1,800 |
| Total Ending Work in Process | \$ | 2,857,139 |  |  |  |
|  |  |  |  |  |  |
| Total Cost Allocation | \$ | 19,800,000 |  |  |  |



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## Problem 6

Cambridge Office Furniture produces high-quality desks. Each desk is produced from a single large tree in a 3-step process consisting of milling, sanding, and cutting. All raw material is introduced at the start of the milling process. The company uses a process costing system for all costs incurred throughout the production cycle. The following data were extracted from each department's cost of production report prepared for November:

Milling Dept. The beginning balance of work in process was $\$ 550,000$. During November, additional costs of $\$ 990,000$ were incurred. The additional costs were attributable to direct materials ( $80 \%$ ), direct labor ( $15 \%$ ), and factory overhead (5\%). The ending balance of work in process was $\$ 265,000$.

Sanding Dept. The beginning balance of work in process was $\$ 305,000$. During November, additional costs of $\$ 600,000$ were incurred. The additional costs were attributable to direct labor ( $75 \%$ ) and factory overhead ( $25 \%$ ). The ending balance of work in process was $\$ 420,000$.

Cutting Dept. The beginning balance of work in process was $\$ 490,000$. During November, additional costs of $\$ 175,000$ were incurred. The additional costs were attributable to direct labor ( $65 \%$ ) and factory overhead (35\%). The ending balance of work in process was $\$ 260,000$.

Prepare summary journal entries to reflect costs incurred by each department during November, as well as the transfer of costs between departments and into finished goods.

## Worksheet 6

GENERAL JOURNAL

| Date | Accounts | Debit | Credit |
| :---: | :---: | :---: | :---: |
| April |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  | To record material, labor, and overhead for Milling |  |  |
|  |  |  |  |
| April |  |  |  |
|  |  |  |  |
|  | To transfer completed units from Milling to Sanding ( $\$ 550,000+\$ 990,000-\$ 265,000)$ |  |  |
|  |  |  |  |
| April |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  | To record labor and overhead for Sanding |  |  |
|  |  |  |  |
| April |  |  |  |
|  |  |  |  |
|  | To transfer completed units from Sanding to Cutting |  |  |
|  |  |  |  |
| April |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  | To record labor and overhead for Cutting |  |  |
|  |  |  |  |
| April |  |  |  |
|  |  |  |  |
|  | To transfer completed units to finished goods |  |  |

## Solution 6

GENERAL JOURNAL

| Date | Accounts | Debit | Credit |
| :---: | :--- | ---: | ---: |
| April | Work in Process Inventory - Mill | 990,000 |  |
|  | Raw Materials Inventory |  | 792,000 |
|  | Salaries Payable |  | 148,500 |
|  | Factory Overhead |  | 49,500 |
|  | $\begin{array}{l}\text { To record material, labor, and overhead for } \\ \text { Milling }\end{array}$ |  |  |
|  |  |  | $1,275,000$ |$]$

## Problem 7

Carpet Clean produces carpet cleaning products. Ultimate Clean is a one-step cleaner that is produced in a three-step process. The three phases of production consist of mixing, blending, and bottling. Below is a partial schedule of December's costs for each phase of production. Complete the schedule and respond to the questions that follow.

|  | Beginning Balance |  | December Costs |  | Cost Transfers |  | Ending Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mixing | \$ | 518,580 | \$ | 2,599,963 | \$ | $(1,834,357)$ | ? |
| Blending |  | 570,060 |  | ? |  | $\begin{gathered} ? \\ (6,082,036) \end{gathered}$ | ? |
| Bottling |  | 818,820 |  | 1,717,200 |  | $?$ | $?$ |
|  |  | ? | \$ | 8,477,984 | \$ | $(7,480,217)$ | ? |

a) Which department experienced a decrease in work-in-process during December?
b) How much was transferred to finished goods inventory?
c) What will be reported as "work in process" at the end of December?
d) If total finished goods inventory decreased by $\$ 180,000$, and the selling price is equal to $200 \%$ of cost of goods sold, how much would be reported for Carpet Clean sales during December?

## Worksheet 7

| Mixing | Beginning Balance |  | December Costs |  | Cost Transfers |  | Ending Balance <br> ? |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 518,580 | \$ | 2,599,963 | \$ | $(1,834,357)$ |  |
| Blending |  | 570,060 |  | ? |  | $\begin{aligned} & \hline ? \\ & (6,082,036) \end{aligned}$ | ? |
| Bottling |  | 818,820 |  | 1,717,200 |  | $\begin{aligned} & ? \\ & ? \end{aligned}$ | ? |
|  |  | ? | \$ | 8,477,984 | \$ | $(7,480,217)$ | ? |

a)
b)
c)
d)


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## Solution 7

| Mixing | Beginning Balance |  | December Costs |  | Cost Transfers |  | Ending Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 518,580 | \$ | 2,599,963 | \$ | $(1,834,357)$ | \$ | 1,284,186 |
| Blending | 570,060 |  | 4,160,821 |  |  | 1,834,357 | 483,202 |  |
|  |  |  |  | $(6,082,036)$ |  |  |
| Bottling | 818,820 |  |  |  | 1,717,200 |  |  | 6,082,036 | 1,137,839 |  |
|  |  |  |  | $(7,480,217)$ |  |  |  |  |  |  |
|  | \$ | 1,907,460 | \$ | 8,477,984 | \$ | $(7,480,217)$ | \$ | 2,905,227 |  |  |

a) Blending experienced a decrease in work in process.
b) $\$ 7,480,217$ was transferred from bottling to finished goods inventory.
c) Work in process inventory will be reported at $\$ 2,905,227$.
d) If total finished goods inventory decreased by $\$ 180,000$, the cost of goods sold would equal $\$ 7,660,217$ $(\$ 7,480,217+\$ 180,000)$. The selling price would be $\$ 15,320,434(200 \%$ X $\$ 7,660,217)$.

## Problem 8

Backyard Playground produces childrens swing-sets. 4,500 swing-sets were produced in a recent production run. The run required 1,500 machine hours, and also required four "set-ups" of equipment. Final inspection required 75 hours of inspection activity. Estimated overhead is estimated at $\$ 25$ per machine hour, plus $\$ 3,500$ per "set-up" and $\$ 20$ per inspection hour. Direct materials and direct labor total $\$ 500$ per swing-set.
a) Apply activity-based costing and determine the amount assigned to a swing-set.
b) For GAAP purposes, Backyard Playground applies traditional costing methods, and allocates overhead at $\$ 40$ per machine hour. How much cost would be assigned to the 4,500 swing-sets? What is the per unit cost of a swing-set under the traditional approach? What might explain the higher cost assignment, and how could this influence business decision making?

## Worksheet 8

a)
b)

## Solution 8

a)

|  | Units | Per Unit Cost | Total Cost |  |
| :---: | :---: | :---: | :---: | :---: |
| Direct material/labor | 4,500 swing-sets | \$500 | \$ | 2,250,000 |
| Machine hours | 1,500 hours | \$25 |  | 37,500 |
| "Set ups" | 4 | \$3,500 |  | 14,000 |
| Inspection | 75 hours | \$20 |  | 1,500 |
|  |  |  | \$ | 2,303,000 |

$\$ 2,303,000 \div 4,500$ seahorses $=\$ 511.78$ per swing-set
b) A traditional approach would assign $\$ 2,310,000$ to the swing-sets ((\$500 X 4,500 swing-sets) + (\$40 X 1,500 machine hours)). This yields a per unit cost of $\$ 513.33$ per swing-set.

The traditional method results in a slightly higher assigned cost, possibly because of the averaging of all overhead costs into a single cost pool that is allocated based only on machine hours. ABC divides the process into specific activities, with a goal of determining how much of each specific activity is consumed. In this problem, ABC produced a lower overall cost, possibly because the swing-sets did not involve as many set-ups and/or inspections as did other production activities.


